



Philanthrocapitalism to Transform Governing

By Justin Marlowe

Mark Zuckerberg is now a big-time philanthropist. Two months ago, Facebook's chief executive and his wife, Priscilla Chan, launched a plan—the Chan Zuckerberg Initiative—to give away most of their wealth. It's not clear what specific causes the initiative will target or what it will do. But what it does is not nearly as important as how it does it. Without spending a dollar, it has already brought disruptive change to philanthropy.

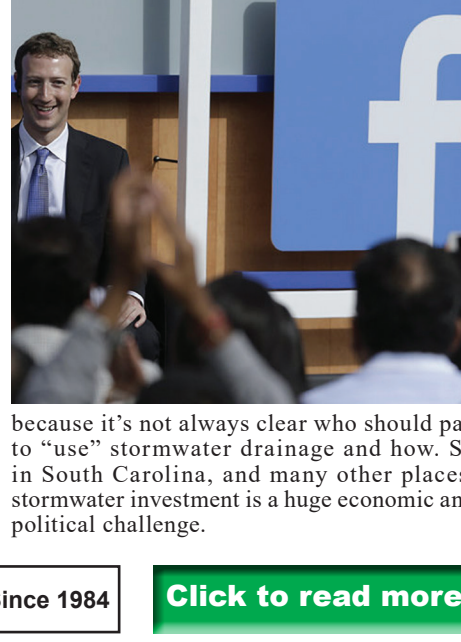
How? It's all about the organization. The initiative is set up not as a traditional tax-exempt nonprofit, but as a for-profit company. It is not bound by the rules that charitable and tax-exempt foundations are. Organized as a limited liability company (LLC), the initiative can call on a variety of capitalistic tools, such as funding nonprofit organizations, making private investments, and participating in policy debates. Traditional nonprofits still do good work, but the Chan Zuckerberg Initiative makes "philanthrocapitalism" the center of gravity for a modern charity.

Zuckerberg and Chan are expected to pour more than \$45 billion worth of Facebook stock into their initiative. That's a lot of money for just two people. For comparison, that's also about what California will spend on K-12 education this year. But to a big city or state budget director, \$45 billion is hardly a long-term game changer.

Yet those of us in state and local finance shouldn't ignore the initiative or what it represents. Philanthrocapitalism could bring disruptive change to our front door, and in a good way.

Think for a moment about South Carolina and the devastating floods that rampaged through that state this fall. To prevent another such disaster, state and local officials say they need \$2 billion to invest in stormwater infrastructure.

This is a classic scale problem. Local governments there will need to borrow money to make those investments. But investors who are willing to put money into state and local infrastructure—usually through municipal bonds—won't invest without a plan from the government to pay them back in full. It's tough to have such a plan for stormwater infrastructure



because it's not always clear who should pay to "use" stormwater drainage and how. So in South Carolina, and many other places, stormwater investment is a huge economic and political challenge.

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Sub-Bid Requests

Railroad Construction Company, Inc.
Established Engineers

NYCT Furnishing and Installing Flood Protection Devices Contract A-37612
at Various NYCT Facilities in the Borough of Manhattan

Railroad Construction Company, Inc. is preparing a bid proposal for NYCT to furnish and install various flood resistant doors, conduits and duct seals at critical rooms and locations in the borough of Manhattan.

Bid Date: March 2, 2016 **DBE Participation Goal: 17%**

Railroad Construction Company, Inc. is seeking vendors, suppliers and subcontractors in the following categories:

• Aluminum Work	• Maintenance and Protection of
• Concrete & Concrete Reinforcement	• Traffic
• CPM Scheduling	• Masonry
• Drains and Vent Covers	• Material Testing
• Electrical	• Misc. Metals
• Fillets, Gaskets, Sealants	• Office Supplies
• Fire Stopping	• Painting
• Flood Related Specialty Items	• Progress Photos
• Glass and Glazing	• Rodent Control
• Hand Rails	• Security/Communications
• Hardware	• Tile - Ceramic, Granite, Mosaic
• Hazardous Material Removals	• Tile Cleaning
	• Waterlight Doors
	• Watertight Marine Doors

For more information please contact
Rebecca Walka-Perry at 973-413-1879 or mwdb@rcemail.net

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IS SOLICITING COST PROPOSALS FROM
NEW YORK AND NEW JERSEY STATE CERTIFIED DBE SUBCONTRACTORS/VENDORS

WTC Flood Mitigation and Resiliency Improvements Program
Port Authority of NY and NJ Proposal No: 44912
Bid Date: February 19, 2016

Description of project:
The scope of the work consists generally of the installation of a bollard protection system for flood control including labor and materials required to furnish and install a bollard protection system from an approved manufacturer, and its removal to storage as specified, complete, in place, within 270 days of receipt of a written notice to proceed, at the National September 11th Memorial, located at Fulton Street, Greenwich Street, and Liberty Street, and the vicinity thereof, in and the vicinity thereof, in New York, New York.

Subcontracting opportunities include but are not limited to:
Trucking, Storage Facilities within 25 Miles of Site, Signage, Containers, Furnish Sand [Fill Materials], and CPM Scheduling.

If you are interested in bidding on this project, please contact Skanska's Outreach Coordinator: Julia.Omanoff@skanska.com

Railroad Construction Company, Inc.
Established Engineers

LIRR - PN - TU - Jamaica Capacity Improvements Phase I

This Long Island Railroad project consists of various improvements to the Jamaica Station. Work will include a full platform replacement and substructure rehabilitation, installation of elevators, escalators and street-to-platform aluminum stairs, construction of platform level waiting rooms, translucent canopy roof system and drainage, installation of lighted signage and upgraded electrical service.

Bid Date: March 2, 2016 **DBE Participation Goal: 17%**

We invite all DBE's to contact us at 973-413-1879.

Railroad Construction Company, Inc. is seeking subcontractors in the following categories:

• Architectural Insulation	• Fire Suppression / Extinguishers	• Refractory
• Abatement	• Glass / Glazing / Storefront	• Roofing
• Asbestos	• HVAC	• Scaffolding / Waterproofing
• Construction Materials	• Infrastructure	• Sheetpiling
• CCTV System	• Industrial Services	• Site Security
• Construction Finishes	• Lath & Plaster	• Structural Concrete & Reinforcement
• Construction Photography	• Lowvoltage	• Structural Steel & Misc. Metals
• Contaminated Waste Characterization	• Masonry	• Survey
• Demolition	• Materials Testing & Inspection	• Tilt-Up Formwork
• Dues & Hardware	• Metal Wall Panels	• Traffic Accessories
• Electrical	• Office Facilities & Supplies	• Traffic Control
• Engineering	• Painting & Coating	• Trucking
• Environmental Consulting	• Pest Control	• Utilities
• Escalator / Elevator	• Precast Concrete	• Welding
• Fencing	• Railings	

For more information please contact
Dale Erico at 973-413-1832 or DaleE@rcemail.net
Catherine Best at 973-413-1911 or CatherineB@rcemail.net

AB American Bridge

I-278 (Gowanus Expressway) Steel Repair Contract #2
48th Street to Hugh Carey Tunnel
New York Department of Transportation (NYSDOT) Contract No: D263007
Project Bid Date: Wednesday, March 2, 2016, 10:30 am Eastern Local Time
Quote/Proposal due to American Bridge Company: Monday, February 29, 2016

American Bridge Company is bidding this project as a prime contractor and is interested in receiving quotes from subcontractors, suppliers, and brokers, especially from MBE and WBE firms certified by the NYS Unified Certification Program.

The main scope of the project is miscellaneous steel and superstructure and substructure concrete repairs on I-278 (Gowanus Expressway) from 48th Street to Hugh Carey Tunnel. The following is a list of the available, but not limited to, subcontracting, fabrication, and material supply opportunities:

- Miscellaneous Structural Steel Fabrication and Repair Work
- Structural Steel Cleaning (Lead Paint) and Painting Work
- Miscellaneous Structural and Site Concrete Work
- Street and Overhead Sign Lighting and Work
- Miscellaneous HMA Paving and Subgrade Repair Work
- Bridge Expansion Joint Replacement, Repair, and Sealant Work
- Bridge Bearing Replacement and Repair Work
- Trucking and Hauling Services
- Provide MOT Setup and Devices
- Furnishing and Installation of Construction and Permanent Roadway and Overhead Signs
- Temporary and Permanent Roadway Pavement Marking Installation
- Provide Under Bridge Access and Protection System
- Miscellaneous Tree Care and Landscaping Work

This project has 12% MBE and 18% WBE utilization goals and we would appreciate any MBE and WBE assistance in helping us meet them.

Please provide feedback to American Bridge Company if your company is interested or not interested in quoting this project.

If interested, drawings and specifications can be downloaded from the NYSDOT's website.

All quotes and future correspondence should be forwarded to Bruce Luu via email (bluu@americanbridge.net) or fax (412-631-2003). Should you have any questions or need additional information, please feel free to contact Bruce at 412-631-1047.

Your quote must conform to all requirements of the bid documents, including but not limited to the addenda, general provisions, special provisions, and specifications, and contract for construction from the owner (including the plans, general) and be in compliance with all federal, state, and local laws. In the event that your firm is awarded the project, you will be required to execute our standard subcontract and material supply agreement, which is available for your review upon request. Subcontractors and structural steel fabricators will be required to furnish a conforming certificate of insurance along with payment and performance bonds before entering into a subcontract, the cost of which should be included in your quotation.

American Bridge Company and its Affiliates are Equal Opportunity Employers.

1000 American Bridge Way • Coraopolis, PA 15108 • Tel 412-631-1000 • Fax 412-631-2003

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IS SOLICITING BIDS FROM MWBE SUBCONTRACTORS AND SUPPLIERS
CERTIFIED WITH NEW YORK STATE

I-278 (Gowanus Expressway) Steel Repair Contract #2,
48th Street to Hugh Carey Tunnel
NYSDOT Contract No: D263007
Bid Date: March 2, 2016

Subcontracting opportunities include but are not limited to: Hazmat: Written Program, Lead Containment, Disposal and Handling, Sawcutting/Concrete Demo, Concrete Placement, Safety Netting and Shields, Painting, Blast and Paint, Steel Fabrication and Repairs, Inspection: Magnetic Particles and Ultrasonic, Drainage, Engineering, Strain Gauge Monitoring, MPT, Rodent Control, and Vibration Monitoring. Please see contract documents for further opportunities.

Interested firms please contact John Papagiannakis at Skanska Koch Inc., john.papagiannakis@skanska.com

Welcome
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Decca Paving, Inc.
Rochester, New York
www.deccapaving.com

J. F. White Contracting Co.
Framingham, Massachusetts
www.jfwhite.com

Scrub Clean Maintenance
Bronx, New York
www.scrubcleanmaintenance.com

Jess Security & Investigator
Bronx, New York
www.jesssecurityservices.net

Silverite Construction Company
Hicksville, New York
www.silverite.com

Sessler Wrecking Inc.
Waterloo, New York
www.sesslerwrecking.com

Diamond Security Service
Diamond Security Services
www.diamondsecurityservices.com

NJ&C Associates
Camell, New York
www.njccassociates.com

Skanska Koch
Carteret, New Jersey
www.usa.skanska.com

Lammey & Giorgio, PA
Haddon Township, New Jersey
www.lgarch.com

GCCOM Construction Company
College Point, New York
www.gccom.us

Railroad Construction Company
Paterson, New Jersey
www.railroadconstruction.com

Admiral Staffing Inc.
New York, New York
www.admiralstaffinginc.com

M/WBE BIDDING OPPORTUNITY

M/WBE firms must be certified as follows: To constitute a MBE or WBE for the purpose of meeting the agency thresholds, an enterprise must be formally certified as such by at least one of the following entities: The Connecticut Department of Administrative Services, The Connecticut Department of Transportation, The Federal Environmental Protection Agency, The Federal Small Business Administration OR other states as evidenced by the appropriate state certificate which specifies the applicable WBE or MBE designation. In the event the certificate from a state other than Connecticut does not contain the applicable designation, the certificate should be presented to the Owner (The Metropolitan District) for review and consideration.

Shea-Skanska Joint Venture invites qualified contractors, specifically M/WBEs certified by the agencies and requirements listed above, to contact Shea-Skanska JV (Prime Bidder/Contractor listed below) regarding subcontracting services and material supply opportunities in connection with the upcoming tunnel and shaft project.

The Work under this contract is located in South Hartford, Connecticut. The participation rates are 3% for MBEs and 5% for WBEs of the total contract price. Additionally, the goals are 6% MBE and 5% WBE. The Work consists of the construction of a deep rock tunnel, drop shafts, and an odor control facility along with support equipment and accessories as shown and specified.

Owner: The Metropolitan District
South Hartford Conveyance and Storage Tunnel - Tunnel and Shaft Construction
Contract No. 2 (2015B-AT)
BID DATE: February 25, 2016 AT 2:00 PM

Opportunities to participate exist in the following specific areas of soil and rock excavation, hauling, excavation support systems, mechanical rock excavation, structural steel, engineering, survey, instrumentation and monitoring services, materials testing, demolition and site preparation, environmental investigation, utility relocation, paving, fencing and gates, geotechnical and structural instrumentation, slurry wall, cast-in-place concrete structures, reinforcing steel, ground stabilization, rock-bolts, steel dowels, shotcrete, concrete finishing, waterproofing, service utilities, grouting, mechanical equipment - hydraulic, sluice & weir gates, electrical services, landsliding, dewatering, pest control, IT services, waste disposal, cleaning services, and security services.

Any business seeking to participate as a M/WBE must submit current valid certification documents with proposal. We have set up an FTP site where you can view all plans and specifications for your convenience. Please contact Brett Campbell at (909) 594-0982 (brett.campbell@jfshea.com) to receive instructions on accessing the FTP Site.

Shea-Skanska Joint Venture
(J.F. Shea Construction, Inc. - Skanska USA Civil (North America))
667 Brea Canyon Road, Suite 22, Walnut, CA 91789
909-595-4397, 909-869-0827 (fax)

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IS SOLICITING COST PROPOSALS
FROM NEW YORK STATE CERTIFIED MWBE SUBCONTRACTORS/VENDORS

Hunts Point Wastewater Treatment Plant in Bronx, New York
New York Power Authority Contract No: ES-GSN-0762

Description of project:
The project description includes, but is not limited to, the sequenced demolition and replacement of thirteen existing centrifuges with sixteen new centrifuges including associated pipe, electric, and equipment. The work includes the installation of a temporary electrical system to support the phased installation of the equipment as well as the demolition and installation of various pumps, pipe, electrical systems, and equipment to support the new centrifuge system.

Subcontracting opportunities include but are not limited to:
Electrical, Painting, Security Services, CPM Scheduling, Photography, Cleaning Services, Pipe Material Furnishing, Insulation, Instrumentation, etc.

If you are interested in bidding on this project, please contact Skanska's Outreach Coordinator: Julia.Omanoff@skanska.com

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Interested firms please contact John Papagiannakis at Skanska Koch Inc., john.papagiannakis@skanska.com

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AUDIENCE PROFILE
Small Business Exchange Northeast

SBP 36%
WBE 23%
DBE 16%
MBE 23%
DVBE 2%

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Kiewit - Weeks - Massman
KWM
Goethals Bridge Replacement

Goethals Bridge Replacement Project
Port Authority of New York and New Jersey

CONSTRUCTION DBE OPPORTUNITIES

The Goethals Bridge Replacement Project is a design-build project for the Port Authority of New York & New Jersey (the Authority). The project will replace the existing Goethals Bridge which spans the Arthur Kill River on I-278 connecting Elizabeth, New Jersey, and Staten Island, New York. The existing bridge, built in the 1920s, will be replaced with a dual span and the original bridge demolished. It is anticipated that the bridge will carry approximately 14 million vehicles eastbound annually.

Kiewit-Weeks-Massman, AJV (KWM) has been selected by the Authority to design and build the new Goethals Bridge. KWM is committed to providing a world class project for the people of New York and New Jersey. As part of their mission, KWM is also committed to providing meaningful employment opportunities for hundreds of construction individuals in the region, with particular outreach to the DBE community, and desires to meet or exceed federal requirements for diversity on this important construction project. If your DBE firm would like to apply to participate in this project, please use our website as a resource, www.goethals-kwm.com.

KWM VENDOR SOLICITATION LOG

All companies that fill out a Contractors Questionnaire will be added to our Vendor Solicitation Log which KWM uses for upcoming subcontract opportunities. If you would like to fill out a Contractors Questionnaire, please go to our website and visit the "Partnering" tab.

PARTNERING OPPORTUNITIES

- Shear Stud Installation
- Miscellaneous Metals Fabrication/ Supplier
- Concrete, Curb, and Gutter Flatwork
- Carpenter Form Fabrication
- Air Monitoring
- Horizontal Drilling
- Anti-Climb Fence on New Bridge Shared Use Path
- Lumber/Crane Mat Suppliers
- Furnish/Install Guiderail
- Abatement (PCB, Lead Based Paint, Asbestos)
- Deck Grouting
- Miscellaneous Electrical

Check our website for periodic updates on partnering opportunities!

MWDBE BONDING, LINES OF CREDIT, AND INSURANCE ASSISTANCE

For assistance in obtaining bonds, lines of credit, and/or insurance for this project, please visit our website or contact Anne at KWMdivcontracting@kwmjv.com for more information.

Project Office: 137 Bayway Avenue • Elizabeth, NJ 07020 • KWMdivcontracting@kwmjv.com
Kiewit-Weeks-Massman, AJV is an Equal Opportunity Employer

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IS SOLICITING COST PROPOSALS
FROM NEW YORK STATE CERTIFIED DBE SUBCONTRACTORS/VENDORS

Jamaica Capacity Improvements Phase 1, Platform "F"
MTA LIRR Contract No: 6185
Bid Date: March 21, 2016

Description of project:
Construction of the new Platform "F" at the existing Jamaica Station for the LIRR. This includes the construction of a temporary access road; excavation and grading for new track alignments; construction of new tracks I1 and I2. The access to the new platform will be from the westerly bridge structure as well as the existing AirTrain mezzanine. This contract will extend the westerly bridge structure from Platform "E" to Platform "F". In addition, this contract will tie into the existing AirTrain mezzanine which will include the installation of an elevator (one) and an escalator (one). The new Platform "F" includes minipiles, concrete, precast concrete slabs, structural steel canopy, miscellaneous metals, architectural elements, mechanical, fire protection, plumbing, and electrical.

Subcontracting opportunities include but are not limited to:
Testing and Inspection Sub, MPT Materials, Asbestos Abatement Sub, Fill Material, Selective Demolition Sub, Track Materials, Trackwork Sub, Micropile Sub, Drilled Shaft Sub, Geotech Vibration and Monitoring Sub, Concrete Materials, Reinforcing Furnish and Installation Sub, Precast Concrete Material, Masonry Sub, Granite/Stone Sub, Miscellaneous Metals Materials, Structural Steel Material, Platform Edge Rubbing Board, Waterproofing Sub, Roofing Sub, Intumescent Fireproofing Sub, Door Materials (including SS), Curtain Wall Sub, Translucent Panel Sub, Louver Materials, Drywall Sub, Metal Panel Sub/Materials, Painting Sub, Glass and Glazing Sub, Bird Control Sub, Sign Sub, Pre-Engineered Structures, Elevator Sub, Escalator Sub, Mechanical Sub, Fire Protection Sub, Plumbing Sub, Electrical Sub.

If you are interested in bidding on this project, please contact Skanska's Outreach Coordinator: Julia.Omanoff@skanska.com

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OWNER: NEW YORK STATE THRUWAY AUTHORITY
Located in Westchester & Rockland Counties, New York

TZC Vendor Database
All registered vendors will be added to the TZC Vendor Database, which TZC uses to seek DBE firms for every Subcontract Opportunity.

Technical Review Meetings
Will be held by TZC with DBE firms as needed on key scopes of work where TZC will be seeking pricing from the subcontractor community. Technical Review Meetings are designed to help DBEs prepare for upcoming contract opportunities by providing summary level information on scope requirements and to address any questions. All DBEs are encouraged to register with TZC at www.TappanZeeConstructors.com to receive information on how to participate in future Technical Review Meetings.

Bonding, Lines of Credit, Insurance Support Services
TZC is willing to assist all DBE subcontractors and suppliers in obtaining access to bonds, lines of credit, and insurance. Please email your request for assistance to DBETeam@TZC-LLC.com

Subcontract opportunities are primarily available for construction firms, however several support service opportunities also exist.

All interested firms, including DBEs, must register with TZC through the following website to be considered:

www.TappanZeeConstructors.com

Main Project Office: 555 White Plains Road, Suite 400 • Tarrytown, NY 10591

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795 Folsom Street, Floor 1
San Francisco, California 94107
sbe@sbeinc.com • www.sbeinc.com

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